

Prof. Jaroslaw J. Fedorowski President Elect Polish Hospital Federation Warsaw – Poland

Brussels, 14 October 2011

Dear Prof. Fedorowski, Dear Jaroslaw,

Congratulations for founding the Polish Hospital Federation on 10 October 2011.

On behalf of the European Hospital and Healthcare Federation, we would like to thank you for leading the process of establishing the national hospital federation in Poland.

We will be pleased to have you at our Board of Governors meeting and as the representative of Poland at the Joint European Hospital Conference, both to be held in Düsseldorf on 18 November 2011.

We are looking forward to have the Polish Hospital Federation as the full member of our European Federation, which covers about 80% hospital beds in the EU. As of today, Poland is the only EU Member State not represented. We are very happy that this unfortunate situation is finally about to change.

We wish you, all the founders and prospective hospital members all the best in your activities.

Yours sincerely,

Georg Baum President Pascal Garel Chief Executive